



## Committee of the Whole

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**Meeting Date:** July 19, 2022

**Submitted by:** Cindy Howard, General Manager Finance and Community Services, County Treasurer

**Subject:** Budget Variance report May 2022

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### **BACKGROUND:**

Annual budgets for all departments are approved by Council. Professional estimates, the current legislative environment, macroeconomic trends (such as currency fluctuations, commodity prices, unemployment figures and business investment, etc.) and other local information available at the time are significant inputs to the budget recommended to Council by administration. All departments monitor revenues and expenditures on an ongoing basis.

Financial Reports to the end of May have been provided to you. We have now completed five months of 2022 and below is an update on any variances. Department Heads were consulted in the preparation of this report.

### **ANALYSIS:**

Operations such as Middlesex London Emergency Medical Services (MLEMS) and Strathmere Lodge have continued to be affected by the COVID-19 pandemic and are likely to see financial implications in various ways throughout the remainder of 2022. The County has been able to fund the pressures from COVID-19 predominantly from a variety of provincial funding sources and cost containment strategies.

Highlights of the budget variances by department are as follows:

#### Administration:

Supplementary tax revenues and tax write-offs are part of the yearend process.

Insurance costs will be allocated for the next budget update.

#### Planning:

No significant variances at this time.

#### Economic Development:

No significant variances at this time.

#### Information Technology:

Expenditures are tracking as expected.

#### Social Services:

The social housing amount has been prorated as we have not received any financial updates from the City of London.

Child Care Centre Operators were provided with one-time General Operating Grant in response to ongoing pressures of the OMICRON COVID-19 variant.

#### Transportation:

No significant variances at this time.

#### Strathmere Lodge:

The Lodge received additional COVID-19 Prevention and Containment funding and additional funding for personal protective equipment (PPE) allocated for the 2022-23 fiscal year. Homes were required to review and update the actual incremental expenditures incurred for 2021-22 as well as provide an estimate for April 1 - June 30, 2022 in the COVID-19 Prevention and Containment Expenditures Reporting for 2021-22 and 2022-23 reporting template. The data collected from these reports may inform future disbursement and interim reconciliation approaches.

As announced on April 14, 2022, the government's Plan to Stay Open, includes making the wage increase for publicly-funded personal support workers (PSWs) and direct support workers (DSWs) permanent. The Ministry of Long-Term Care is providing funding for the temporary and permanent wage enhancement for PSWs providing publicly funded personal support services in long-term care homes. This funding covers an extension to the temporary wage enhancement between April 1, 2022 and April 20, 2022 and a permanent wage enhancement that will be in place thereafter.

Ambulance:

At this time Middlesex London EMS is expecting to be within approved budget. However, due to the situation with COVID-19 this could change. Costs related to COVID-19 are being tracked separately.

The County has received additional funding in 2022 from the province to support paramedic services as part of the COVID-19 response. Provincial funding was also received to fund the vaccine clinic expenses in 2022.

Library Services:

No significant variances at this time.

# COUNTY OF MIDDLESEX

## Expenditure Recap to May 31, 2022

### COMMITTEE / BOARD

#### COMMITTEE OF THE WHOLE

	EXPENDITURES			NET TAXATION REQUIREMENT		
	2022 Budget	2022 To-date	%	2022 Budget	2022 To-date	%
Administration	\$ 6,682,650	\$ 3,095,992	46.3%	\$ 3,714,920	\$ 1,101,447	29.6%
Planning and Woodlots	1,426,190	511,636	35.9%	1,360,190	486,333	35.8%
Economic Development	802,367	212,233	26.5%	777,185	182,107	23.4%
Information Technology	1,841,461	756,722	41.1%	1,287,426	550,287	42.7%
Social Services	15,819,514	6,829,782	43.2%	7,224,894	3,490,122	48.3%
Transportation	27,477,224	21,213,178	77.2%	22,598,752	17,316,777	76.6%
Strathmere Lodge	17,468,148	7,042,179	40.3%	3,737,563	658,988	17.6%
Strathmere Lodge - Debenture	1,361,440	855,119	62.8%	757,000	603,274	79.7%

#### MLEMS AUTHORITY

Land Ambulance	52,087,695	23,102,089	44.4%	4,690,537	2,303,565	49.1%
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#### LIBRARY BOARD

Library	5,495,559	2,020,757	36.8%	4,563,635	1,922,878	42.1%
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HEALTH UNIT	1,411,000	566,388	40.1%	1,404,859	566,388	40.3%
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#### RESERVES

Transfer from Res. - Tax Rate				(3,733,519)	(3,733,519)	100.0%
Transfer to Res. - Working Capital						

#### ONT. MUN. PARTNERSHIP FUND

Surplus - Winter Maintenance				(367,600)	(183,800)	50.0%
COVID - 19				(200,000)	(200,000)	100.0%
Surplus - Library				(513,000)	-	0.0%
				(60,000)	(60,000)	100.0%

### TOTALS

\$ 131,873,248	\$ 66,206,075	50.2%	\$ 47,242,842	\$ 25,004,847	52.9%
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**County of Middlesex  
Committee of the Whole**

**Statement of Revenues and Expenditures  
To May 31, 2022**

**ADMINISTRATION**

	2022 Budget	2022 To Date	%
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	3,714,920	1,101,447	29.6%
SUPPLEMENTARY TAXES	800,000	14,696	1.8%
INTEREST INCOME-GENERAL	250,000	92,196	36.9%
RECOVERIES - Ambulance, Ontario Works	660,016	191,427	29.0%
RENT - Facilities	761,464	491,813	64.6%
COMMUNITY TRANSPORTATION PROJECT	371,250	321,275	86.5%
COVID 19 PROGRAM	-	758,138	0.0%
TRANSFER FROM RESERVE	125,000	125,000	100.0%
<b>Total REVENUE</b>	<b>6,682,650</b>	<b>3,095,992</b>	<b>46.3%</b>
<b>EXPENDITURES</b>			
<b>GOVERNANCE</b>			
<b>MEMBERS OF COUNCIL</b>			
REMUNERATION	352,225	118,750	33.7%
BENEFITS	19,880	7,617	38.3%
INSURANCE	2,500	0	0.0%
TRAVEL	28,700	1,993	6.9%
EXPENSES	30,000	8,314	27.7%
CONVENTIONS	70,392	16,391	23.3%
MEMBERSHIPS	68,113	53,709	78.9%
SPECIAL EVENTS	11,000	(2,348)	(21.3%)
<b>Total MEMBERS OF COUNCIL</b>	<b>582,810</b>	<b>204,426</b>	<b>35.1%</b>
<b>LIBRARY BOARD</b>			
REMUNERATION	8,629	1,106	12.8%
BENEFITS	393	178	45.3%
CONVENTIONS - per diems	20,400	4,072	20.0%
<b>Total LIBRARY BOARD</b>	<b>29,422</b>	<b>5,356</b>	<b>18.2%</b>

	<b>2022</b>	<b>2022</b>	
	<b>Budget</b>	<b>To Date</b>	<b>%</b>
<b>MIDDLESEX ACCESSIBILITY</b>			
REMUNERATION	2,489	2,001	80.4%
BENEFITS	77	77	100.0%
TRAVEL/EXPENSES/CONVENTIONS	510	0	0.0%
Total MIDDLESEX ACCESSIBILITY	<b>3,076</b>	<b>2,078</b>	<b>67.6%</b>
Total GOVERNANCE	<b>615,308</b>	<b>211,860</b>	<b>34.4%</b>
 <b>ADMINISTRATION</b>			
SALARIES	1,974,478	621,274	31.5%
BENEFITS	568,071	146,844	25.8%
SALARY/BENEFITS CONTINGENCY	85,000	0	0.0%
EDUCATION/TRAVEL - CAO	20,000	2,869	14.3%
EDUCATION/TRAVEL - CLERK	5,000	1,372	27.4%
EDUCATION/TRAVEL - HR	13,900	4,108	29.6%
EDUCATION/TRAVEL - HEALTH & SAFETY	9,250	57	0.6%
EDUCATION/TRAVEL - TREASURY	29,500	4,481	15.2%
EDUCATION/TRAVEL - COUNTY SOLICITOR	25,400	7,850	30.9%
OPERATIONS	206,745	95,108	46.0%
AUDIT	41,750	792	1.9%
CONSULTING	135,800	5,806	4.3%
INSURANCE	90,550	0	0.0%
INSURANCE DEDUCTIBLE PAYMENTS	125,000	125,000	100.0%
TAX WRITE-OFFS	400,000	0	0.0%
PROPERTY TAX CAPPING - SHORT FALL	1,000	0	0.0%
Total ADMINISTRATION	<b>3,731,444</b>	<b>1,015,561</b>	<b>27.2%</b>
<b>TRANSFERS</b>			
TRANSFER TO RESERVE	125,000	125,000	100.0%
TRANSFER TO CAPITAL	55,300	55,300	100.0%
Total TRANSFERS	<b>180,300</b>	<b>180,300</b>	<b>100.0%</b>
Total ADMINISTRATION	<b>3,911,744</b>	<b>1,195,861</b>	<b>30.6%</b>
 <b>FACILITIES</b>			
<b>FACILITIES OPERATING</b>			
SALARIES	92,493	35,956	38.9%
BENEFITS	26,281	9,275	35.3%
TRUCK MAINT./ EXP.	7,350	1,674	22.8%
County Building & Gaol - CLEANING	198,500	66,400	33.5%
County Building & Gaol - INSURANCE	15,500	0	0.0%
County Building & Gaol - UTILITIES	136,000	41,236	30.3%
Total FACILITIES OPERATING	<b>476,124</b>	<b>154,541</b>	<b>32.5%</b>

	<b>2022 Budget</b>	<b>2022 To Date</b>	<b>%</b>
<b>TRANSFER TO CAPITAL</b>			
TRANSFER TO CAPITAL	-	-	0.0%
Total TRANSFER TO CAPITAL	-	-	0.0%
<b>Total FACILITIES</b>	<b>476,124</b>	<b>154,541</b>	<b>32.5%</b>
 <b>MPAC - Assessment Services</b>			
MPAC - Assessment Services	1,308,224	654,112	50.0%
Total MPAC - Assessment Services	1,308,224	654,112	50.0%
 <b>COMMUNITY TRANSPORTATION PROJECT</b>			
Community Transportation Project	371,250	121,480	32.7%
Total Community Transportation Project	371,250	121,480	32.7%
 <b>COVID 19 PROGRAM</b>			
COVID 19 PROGRAM	-	758,138	0.0%
TRANSFER TO RESERVE - COVID 19	-	-	0.0%
 <b>Total EXPENDITURES</b>	<b>6,682,650</b>	<b>3,095,992</b>	<b>46.3%</b>

**County of Middlesex  
Capital Projects  
May 31, 2022**

Account	Description	Budget	Actual	Balance	%
<b>ADMINISTRATION</b>					
01-894-61009	Computer/Printer Replacements	\$ 55,300	\$ 4,938	\$ 50,362	8.9%



**County of Middlesex  
Committee of the Whole**

**Statement of Revenues and Expenditures  
To May 31, 2022**

**PLANNING**

	<b>2022 Budget</b>	<b>2022 To Date</b>	<b>%</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 1,360,190	\$ 486,333	35.8%
APPROVED AUTHORITY FEES	65,000	25,000	38.5%
OTHER	1,000	303	30.3%
<b>TOTAL REVENUES</b>	<b>\$ 1,426,190</b>	<b>\$ 511,636</b>	<b>35.9%</b>
<b>EXPENDITURES</b>			
<b>PLANNING</b>			
SALARIES	\$ 874,819	\$ 327,890	37.5%
BENEFITS	232,050	79,002	34.0%
OPERATIONS	54,240	6,890	12.7%
MIDDLESEX GEOGRAPHY NETWORK	88,380	1,960	2.2%
LEGAL SERVICES	2,000	215	10.8%
SPECIAL PROJECTS	40,000	40,000	100.0%
COVID-19 PROGRAM	-	175	0.0%
<b>TOTAL PLANNING</b>	<b>\$ 1,291,489</b>	<b>\$ 456,132</b>	<b>35.3%</b>
<b>WOODLANDS</b>			
SALARIES	\$ 91,486	\$ 35,010	38.3%
BENEFITS	27,474	8,959	32.6%
OPERATIONS	15,741	11,535	73.3%
<b>TOTAL WOODLANDS</b>	<b>\$ 134,701</b>	<b>\$ 55,504</b>	<b>41.2%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,426,190</b>	<b>\$ 511,636</b>	<b>35.9%</b>

**County of Middlesex  
Capital Projects  
May 31, 2022**

Account	Description	Budget	Actual	Balance	%
<b>PLANNING</b>					
01-201-66004	Clean Water Project	\$ 30,000	\$ -	\$ 30,000	0.0%
01-201-66007	Computer Capital	\$ 15,540	\$ 13,685	\$ 1,855	88.1%
01-201-66013	Official Plan/Special Projects	\$ 40,000	\$ 7,781	\$ 32,219	19.5%
01-201-66030	LDD Moth Program	\$ 5,000	\$ 3,445	\$ 1,555	68.9%
		<b>\$ 90,540</b>	<b>\$ 24,911</b>	<b>\$ 65,629</b>	<b>27.5%</b>

**County of Middlesex  
Committee of the Whole**

**Statement of Revenues and Expenditures  
To May 31, 2022**

**ECONOMIC DEVELOPMENT**

	<b>2022 Budget</b>	<b>2022 To Date</b>	<b>%</b>
<b>REVENUES</b>			
<b>COUNTY OF MIDDLESEX</b>	\$ 777,185	\$ 182,107	23.4%
<b>GRANTS</b>	\$ 25,182	\$ 30,126	119.6%
<b>TOTAL REVENUES</b>	<u>\$ 802,367</u>	<u>\$ 212,233</u>	<u>26.5%</u>
<b>EXPENDITURES</b>			
<b>SALARIES</b>	\$ 310,974	\$ 120,887	38.9%
<b>BENEFITS</b>	84,791	30,258	35.7%
<b>OPERATIONS</b>	53,022	9,769	18.4%
<b>ECONOMIC DEVELOPMENT SERVICES</b>	245,580	44,851	18.3%
<b>TOURISM SERVICES</b>	108,000	6,468	6.0%
<b>TOTAL EXPENDITURES</b>	<u>\$ 802,367</u>	<u>\$ 212,233</u>	<u>26.5%</u>

**County of Middlesex  
Capital Projects  
May 31, 2022**

Account	Description	Budget	Actual	Balance	%
<b>Economic Development</b>					
01-201-66021	Computer Capital	\$ 6,710	\$ 2,351	\$ 4,359	35.0%

**County of Middlesex  
Committee of the Whole**

**Statement of Revenues and Expenditures  
To May 31, 2022**

**INFORMATION TECHNOLOGY**

	<b>2022 Budget</b>	<b>2022 To Date</b>	<b>%</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 1,287,426	\$ 550,287	42.7%
RECOVERIES	392,891	163,705	41.7%
OTHER REVENUES	161,144	42,730	26.5%
<b>TOTAL REVENUES</b>	<b>\$ 1,841,461</b>	<b>\$ 756,722</b>	<b>41.1%</b>
<b>EXPENDITURES</b>			
SALARIES	\$ 987,701	\$ 375,288	38.0%
BENEFITS	291,785	93,460	32.0%
OPERATIONS	49,000	7,263	14.8%
NETWORK MAINTENANCE	329,975	126,432	38.3%
TRANSFER TO CAPITAL	150,000	150,000	100.0%
COVID-19 PROGRAM	33,000	4,279	13.0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,841,461</b>	<b>\$ 756,722</b>	<b>41.1%</b>

**County of Middlesex  
Capital Projects  
May 31, 2022**

<b>Account</b>	<b>Description</b>	<b>Budget</b>	<b>Actual</b>	<b>Balance</b>	<b>%</b>
<b>INFORMATION TECHNOLOGY</b>					
01-740-62001	Computer Hardware	\$ 22,800	\$ 6,477	\$ 16,323	28.4%
01-740-62001	Software Licensing	\$ 19,100	\$ 4,639	\$ 14,461	24.3%
01-740-62053	Phone System 2022	\$ 34,000	\$ 24,086	\$ 9,914	70.8%
01-740-62055	Exchange Online Licensing & Backups	\$ 30,000	\$ -	\$ 30,000	0.0%
01-740-62001	IT Equipment - Transfer to Reserve Fund	\$ 44,100	\$ 44,100	\$ -	100.0%
		<b>\$ 150,000</b>	<b>\$ 79,302</b>	<b>\$ 70,698</b>	<b>52.9%</b>

**County of Middlesex  
Committee of the Whole**

**Statement of Revenues and Expenditures  
To May 31, 2022**

**SOCIAL SERVICES**

	<b>2022 Budget</b>	<b>2022 To Date</b>	<b>%</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 7,224,894	\$ 3,490,122	48.3%
GOVERNMENT CONTRIBUTION - PROVINCE/CITY & OW RECOVERIES	8,594,620	3,339,660	38.9%
<b>Total REVENUES</b>	<b>\$ 15,819,514</b>	<b>\$ 6,829,782</b>	<b>43.2%</b>
<b>EXPENDITURES</b>			
<b>ONTARIO WORKS AND EMPLOYMENT ADMINISTRATION</b>			
SALARIES	\$ 942,029	\$ 312,002	33.1%
LOCAL SYSTEM SUPPORT SALARIES	56,650	23,604	41.7%
BENEFITS	279,755	75,515	27.0%
LOCAL SYSTEM SUPPORT EQUIPMENT	43,904	15,815	36.0%
TRAVEL	10,000	489	4.9%
TRAINING AND EDUCATION	15,000	-	0.0%
MEMBERSHIPS	2,500	2,227	89.1%
GENERAL OFFICE EXPENSE	30,000	5,003	16.7%
TECHNOLOGY	16,000	148	0.9%
ACCOMODATION	81,500	27,708	34.0%
PROFESSIONAL ADVISORS	2,500	-	0.0%
PURCHASED SERVICE	50,000	12,977	26.0%
PARTICIPATION EXPENSES	30,000	11,673	38.9%
INTAKE SCREENING - CITY OF LONDON	28,000	-	0.0%
PROGRAM COSTS	3,593,051	1,189,414	33.1%
<b>Total ONTARIO WORKS AND EMPLOYMENT ADMINISTRATION</b>	<b>\$ 5,180,889</b>	<b>\$ 1,676,575</b>	<b>32.4%</b>

**County of Middlesex  
Committee of the Whole**

**Statement of Revenues and Expenditures  
To May 31, 2022**

**SOCIAL SERVICES**

	<b>2022 Budget</b>	<b>2022 To Date</b>	<b>%</b>
<b>CHILDREN'S SERVICES</b>			
ADMINISTRATION SALARIES	\$ 137,786	\$ 55,917	40.6%
ADMINISTRATION BENEFITS	36,442	13,268	36.4%
PROGRAM - FEE SUBSIDY	3,697,574	1,820,168	49.2%
PROGRAM - SPECIAL NEEDS	264,087	110,036	41.7%
MIDDLESEX SUPPORTS	124,000	27,564	22.2%
PAY EQUITY	25,032	10,430	41.7%
CAPACITY	31,200	-	0.0%
PROGRAM - SUMMER RECREATIONAL CHILD CARE	15,000	-	0.0%
<b>Total CHILDREN'S SERVICES</b>	<b>\$ 4,331,121</b>	<b>\$ 2,037,383</b>	<b>47.0%</b>
<b>SOCIAL HOUSING</b>			
SOCIAL HOUSING	\$ 6,137,595	\$ 2,557,331	41.7%
<b>Total SOCIAL HOUSING</b>	<b>\$ 6,137,595</b>	<b>\$ 2,557,331</b>	<b>41.7%</b>
<b>OTHER PROGRAM COSTS</b>			
OTHER PROGRAM COSTS	\$ 169,909	\$ 25,631	15.1%
<b>Total OTHER PROGRAM COSTS</b>	<b>\$ 169,909</b>	<b>\$ 25,631</b>	<b>15.1%</b>
<b>COVID - 19</b>			
COVID - 19	\$ -	\$ 532,862	0.0%
<b>Total COVID - 19</b>	<b>\$ -</b>	<b>\$ 532,862</b>	<b>0.0%</b>
<b>Total EXPENDITURES</b>	<b>\$ 15,819,514</b>	<b>\$ 6,829,782</b>	<b>43.2%</b>



**County of Middlesex  
Committee of the Whole**

**Statement of Revenues and Expenditures  
To May 31, 2022**

**TRANSPORTATION**

	<b>2022 Budget</b>	<b>2022 To Date</b>	<b>%</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 22,598,752	\$ 17,316,777	76.6%
CITY OF LONDON	1,250,000	1,190,745	95.3%
GRAVEL ROYALTY	50,000	-	0.0%
FEDERAL GAS TAX	2,269,251	2,269,251	100.0%
ONTARIO COMMUNITY INFRASTRUCTURE FUND	1,309,221	436,405	33.3%
<b>TOTAL REVENUES</b>	<b>\$ 27,477,224</b>	<b>\$ 21,213,178</b>	<b>77.2%</b>
<b>EXPENDITURES</b>			
<b>OPERATING COSTS</b>			
ROAD MAINTENANCE	\$ 8,285,000	\$ 4,114,365	49.7%
BRIDGE & CULVERT MAINTENANCE	260,000	17,838	6.9%
OVERHEAD	2,438,647	658,179	27.0%
EQUIPMENT & HOUSING OPERATIONS	(804,928)	(422,157)	52.4%
ENVIRONMENTAL SERVICES	25,000	-	0.0%
EMERGENCY PLANNING, FIRE & 911	569,000	140,448	24.7%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 10,772,719</b>	<b>\$ 4,508,673</b>	<b>41.9%</b>
<b>TRANSFERS</b>			
TRANSFER TO ROADS CAPITAL	\$ 11,224,505	\$ 11,224,505	100.0%
TRANSFER TO EQUIPMENT CAPITAL	830,000	830,000	100.0%
TRANSFER TO FACILITIES CAPITAL	150,000	150,000	100.0%
TRANSFER TO BRIDGE CAPITAL	4,500,000	4,500,000	100.0%
<b>TOTAL TRANSFERS</b>	<b>\$ 16,704,505</b>	<b>\$ 16,704,505</b>	<b>100.0%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 27,477,224</b>	<b>\$ 21,213,178</b>	<b>77.2%</b>

**County of Middlesex  
Capital Projects  
May 31, 2022**

<b>Account</b>	<b>Description</b>	<b>Budget</b>	<b>Actual</b>	<b>Balance</b>	<b>%</b>
<b>ROADS</b>					
01-401-70012	Municipal Drain Construction	\$ 300,000	\$ 40,855	\$ 259,145	13.6%
01-401-70128	CR 81 - Parkhill Urban (2022)	\$ 670,000	\$ -	\$ 670,000	0.0%
01-401-70148	CR 14 Roundabout Design and Site Works (2022)	\$ 1,500,000	\$ 31,823	\$ 1,468,177	2.1%
01-401-70159	3 - From Brigham Rd to London (2022)	\$ 350,000	\$ 1,629	\$ 348,371	0.5%
01-401-70160	13 - Lucan Urban (w/ Lucan Biddulph)	\$ 605,000	\$ -	\$ 605,000	0.0%
01-401-70161	19 - From CR 7 (Elginfield Rd) to CR 81 (Centre Rd)	\$ 3,250,000	\$ 21,927	\$ 3,228,073	0.7%
01-401-70162	22 - From CR 17 (Nairn Rd) to CR 39 (Hickory Dr)	\$ 1,507,407	\$ 1,804	\$ 1,505,603	0.1%
01-401-70163	22 - From London to CR 17 (Nairn Rd)	\$ 692,593	\$ 1,017	\$ 691,576	0.1%
01-401-70166	78 - From CR 74 (Westchester Brn) to CR 32 (Dorchester Rd)	\$ 2,100,000	\$ 130,748	\$ 1,969,252	6.2%
01-401-70168	59 - Highway 7 to Granton	\$ 400,000	\$ 4,434	\$ 395,566	1.1%
01-401-70169	Traffic Signals - CR16 & CR56	\$ 300,000	\$ 287	\$ 299,713	0.1%
01-401-76XXX	Roads Equipment	\$ 830,000	\$ -	\$ 830,000	0.0%
01-401-77033	Thorndale Bridge Rehab. CR 28	\$ 1,000,000	\$ 5,424	\$ 994,576	0.5%
01-401-77054	Black Bridge Rehabilitation (B-19-045)	\$ 600,000	\$ 50,528	\$ 549,472	8.4%
01-401-77063	CR 17 - Nairn Bridge Repair (2021)	\$ 800,000	\$ 59,191	\$ 740,809	7.4%
01-401-77064	CR 22 - Poplar Hill (Bridge 228)	\$ 135,000	\$ 573	\$ 134,427	0.4%
01-401-77065	CR 22 - Lobo (Bridge 229)	\$ 180,000	\$ 101,036	\$ 78,964	56.1%
01-401-77066	Conservation Drive Shared with Lambton (Bridge 19-385)	\$ 75,000	\$ 4,012	\$ 70,988	
01-401-77067	Pike Rd Bridge (2022)	\$ 850,000	\$ -	\$ 850,000	0.0%
01-401-78002	Central Garage Boiler Replacement	\$ 100,000	\$ -	\$ 100,000	0.0%
01-401-79XXX	Future Engineering & Right of Way	\$ 100,000	\$ -	\$ 100,000	0.0%
01-401-70XXX	Transfer to Reserve Fund	\$ 149,505	\$ 149,505	\$ -	100.0%
01-401-77XXX	Transfer to Reserve Fund	\$ 210,000	\$ 210,000	\$ -	100.0%
		<b>\$ 16,704,505</b>	<b>\$ 814,792</b>	<b>\$ 15,889,713</b>	<b>4.9%</b>

**County of Middlesex  
Committee of the Whole**

**Statement of Revenues and Expenditures  
To May 31, 2022**

**STRATHMERE LODGE**

Description	2022 Budget	2022 To Date	%
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	3,737,563	658,988	17.6%
PROVINCE OF ONTARIO	9,188,136	4,514,061	49.1%
RESIDENTS	4,254,906	1,612,633	37.9%
OTHER	39,719	37,282	93.9%
TRANSFER FROM RESERVE -- WSIB	30,000	1,391	4.6%
TRANSFER FROM RESERVE - CAPITAL	217,824	217,824	100.0%
<b>TOTAL REVENUES</b>	<b>17,468,148</b>	<b>7,042,179</b>	<b>40.3%</b>
<b>EXPENDITURES</b>			
SALARIES	11,256,029	\$ 4,449,651	39.5%
BENEFITS	2,998,471	939,424	31.3%
SUPPLIES	261,425	105,068	40.2%
FACILITY REPLACEMENTS	31,870	25,505	80.0%
FACILITY MAINTENANCE	288,050	97,208	33.7%
OTHER REPLACEMENTS	108,500	57,019	52.6%
PURCHASED SERVICES	678,728	230,969	34.0%
RAW FOOD	605,017	249,733	41.3%
UTILITIES	380,000	175,865	46.3%
INSURANCE	60,826	-	0.0%
AUDIT	4,500	-	0.0%
LEGAL & CONSULTING	20,000	3,122	15.6%
TREASURY CHARGE	106,582	44,409	41.7%
OFFICE EXPENSES	38,100	16,659	43.7%
EDUCATION, TRAVEL & CONVEN.	50,750	5,549	10.9%
CAPITAL	579,300	87,087	15.0%
COVID-19 PROGRAM	-	554,911	
<b>TOTAL EXPENDITURES</b>	<b>17,468,148</b>	<b>7,042,179</b>	<b>40.3%</b>

**RESIDENT DAYS**

PRIVATE	32,011	12,443	38.9
SEMI-PRIVATE	372	0	0.0
BASIC	7,142	3,354	47.0
BELOW BASIC	18,875	7,342	38.9
SHORT STAY	0	0	0.0
<b>TOTAL RESIDENT DAYS</b>	<b>58,400</b>	<b>23,139</b>	<b>39.6</b>

FUNDED RESIDENT DAYS	24,160	
VACANCIES LONG STAY	1,005	4.16%
VACANCIES SHORT STAY	151	100.00%
BED HOLDING DAYS	0	

**COUNTY OF MIDDLESEX  
STRATHMERE LODGE  
COUNTY CONTRIBUTION ANALYSIS**

**Envelope Expenditure & Funding**

**May-22**

	<b>Nursing</b>	<b>Programming</b>	<b>Raw Food</b>	<b>Accomodation</b>	<b>Total</b>
Actual Cost Per Diem	<b>162.14</b>	<b>16.35</b>	<b>10.21</b>	<b>78.28</b>	266.98
Provincial Funding per diem	<b>135.38</b>	<b>12.77</b>	<b>10.64</b>	<b>59.34</b>	218.13
Difference	<b>26.76</b>	<b>3.58</b>	<b>-0.43</b>	<b>18.94</b>	<b>48.85</b>

**Available Funding/Revenue**

<b>Accomodation</b>	<b>Preferred Revenue</b>	<b>Estate Revenue</b>	<b>Total</b>
(18.94)	12.93	0.00	(6.01)

**Applied To**

<b>Nursing</b>	<b>Raw Food</b>	<b>Programming</b>	
26.76	0.00	3.58	30.34

**Net County Cost**

**36.35**

**County Contribution as of**

**May-22**

<b>Resident Days</b>	<b>Net County Cost</b>	<b>County Contribution</b>
<b>24160.00</b>	36.35	878,203
		<b>878,203</b>

**Allocated To**

<b>Operating Costs</b>	<b>658,988</b>
<b>Transfer from Reserve</b>	<b>1,391</b>
<b>Transfer from Reserve-Capital</b>	<b>217,824</b>
Check	\$878,203

**County of Middlesex  
Committee of the Whole**

**Statement of Revenues and Expenditures  
To May 31, 2022**

**STRATHMERE LODGE DEBENTURE PAYMENT**

	<b>2022 Budget</b>	<b>2022 To Date</b>	<b>%</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 757,000	\$ 603,274	79.7%
PROVINCE OF ONTARIO	604,440	251,845	41.7%
<b>TOTAL REVENUES</b>	<u>\$ 1,361,440</u>	<u>\$ 855,119</u>	<u>62.8%</u>
<b>EXPENDITURES</b>			
PRINCIPAL	\$ 890,000	\$ 445,000	50.0%
INTEREST	155,001	93,680	60.4%
TRANSFER TO RESERVE - TAX RATE	316,439	316,439	100.0%
<b>TOTAL EXPENDITURES</b>	<u>\$ 1,361,440</u>	<u>\$ 855,119</u>	<u>62.8%</u>

**County of Middlesex  
Capital Projects  
May 31, 2022**

Account	Description	Budget	Actual	Balance	%
<b>STRATHMERE LODGE</b>					
01-501-60095	S.L.Extra Low Beds 2022	\$ 75,000	\$ -	\$ 75,000	0.0%
01-501-60096	S.L. Maxi Ski Motors -2022	\$ 25,300	\$ -	\$ 25,300	0.0%
01-501-60097	S.L Bladder Scanners-2022	\$ 13,000	\$ -	\$ 13,000	0.0%
01-501-60098	S.L. IPADS For WRITl -2022	\$ 3,500	\$ -	\$ 3,500	0.0%
01-501-60099	S.L. Automated Dispensing Cabinet 2022	\$ 21,000	\$ -	\$ 21,000	0.0%
01-501-60100	S.L. ARJO Tubs -2022	\$ 51,000	\$ -	\$ 51,000	0.0%
01-501-60101	S.L. SARA Lift - 2022	\$ 7,400	\$ -	\$ 7,400	0.0%
01-501-60102	S.L ARJO Maxi lift-2022	\$ 13,000	\$ -	\$ 13,000	0.0%
01-501-60103	S.L Resident home area flooring 2022	\$ 55,000	\$ -	\$ 55,000	0.0%
01-501-60104	S.L. LED lighting retrofit 2022	\$ 55,000	\$ -	\$ 55,000	0.0%
01-501-60105	S.L. Loading Dock-Leveler 2022	\$ 15,000	\$ -	\$ 15,000	0.0%
01-501-60106	S.L Lawn Tractor 2022	\$ 50,000	\$ -	\$ 50,000	0.0%
01-501-60107	S.L. Towel Warmers 2022	\$ 42,500	\$ 31,477	\$ 11,023	74.1%
01-501-60108	S.L. Blanket Warmers 2022	\$ 42,500	\$ -	\$ 42,500	0.0%
01-501-60109	S.L. Terrace/Patio 2022	\$ 22,000	\$ 25,576	-\$ 3,576	116.3%
01-501-60110	S.L. Window Pane 2022	\$ 18,000	\$ -	\$ 18,000	0.0%
01-501-60111	S.L. Hot Water Boosters 2022	\$ 27,500	\$ -	\$ 27,500	0.0%
01-501-60112	S.L. Front Entrance Light 2022	\$ 9,000	\$ -	\$ 9,000	0.0%
01-501-60113	S.L. Retrofit of Elevator 2022	\$ 20,000	\$ 30,034	\$ (10,034)	150.2%
01-501-60114	S.L. Adjustable Dining Tables 2022	\$ 13,600	\$ -	\$ 13,600	0.0%
		<b>\$ 579,300</b>	<b>\$ 87,087</b>	<b>\$ 492,213</b>	<b>15.0%</b>

**County of Middlesex  
MLEMS AUTHORITY**

**Statement of Revenues and Expenditures  
To May 31, 2022**

**LAND AMBULANCE**

	2022 Budget	2022 To Date	%
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 4,690,537	\$ 2,303,565	49.1%
PROVINCE OF ONTARIO - Land Ambulance	23,392,964	8,934,063	38.2%
CITY OF LONDON - Land Ambulance	24,004,194	11,864,461	49.4%
TRANSFERS FROM RESERVES	-	-	0.0%
<b>TOTAL REVENUES</b>	<b>\$ 52,087,695</b>	<b>\$ 23,102,089</b>	<b>44.4%</b>
<b>EXPENDITURES</b>			
PAYMENTS TO MIDDLESEX-LONDON EMS	\$ 49,582,906	\$ 20,597,300	41.5%
<b>TOTAL SERVICES</b>	<b>\$ 49,582,906</b>	<b>\$ 20,597,300</b>	<b>41.5%</b>
<b>VEHICLES, EQUIPMENT &amp; MEDICAL SUPPLIES</b>			
VEHICLES, EQUIPMENT CAPITAL	2,504,789	2,504,789	100.0%
<b>TOTAL VEHICLES &amp; EQUIPMENT</b>	<b>\$ 2,504,789</b>	<b>\$ 2,504,789</b>	<b>100.0%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 52,087,695</b>	<b>\$ 23,102,089</b>	<b>44.4%</b>

**County of Middlesex  
Capital Projects  
May 31, 2022**

Account	Description	Budget	Actual	Balance	%
<b>MLEMS - AMBULANCE</b>					
41-265-63002	Ambulance Purchase	\$ 1,602,637	\$ -	\$ 1,602,637	0.0%
41-265-63006	Laptop Replacements/IT Capital	\$ 189,890	\$ 34,663	\$ 155,227	18.3%
41-265-63008	Defibrillator	\$ 461,208	\$ 86,742	\$ 374,466	18.8%
41-265-63009	Stretchers & Stair Chaires	\$ 251,054	\$ 19,797	\$ 231,257	7.9%
		<b>\$ 2,504,789</b>	<b>\$ 141,202</b>	<b>\$ 2,363,587</b>	<b>5.6%</b>



**County of Middlesex  
Library Board**

**Statement of Revenues and Expenditures  
To May 31, 2022**

**LIBRARY**

	<b>2022 Budget</b>	<b>2022 To Date</b>	<b>%</b>
<b>REVENUES</b>			
COUNTY OF MIDDLESEX	\$ 4,563,635	\$ 1,922,878	42.1%
PROVINCE OF ONTARIO - OPERATING	134,047	-	0.0%
EARLYON CHILD AND FAMILY CENTRES	350,000	-	0.0%
SOCIAL SERVICES	123,877	42,614	34.4%
DONATIONS / FUNDRAISING	6,000	5,581	93.0%
FINES & LOST BOOKS	10,000	1,349	13.5%
OTHER REVENUES	8,000	2,034	25.4%
ONE-TIME MODERNIZATION FUNDING	-	46,301	0.0%
SURPLUS PRIOR YEAR	300,000	-	0.0%
<b>TOTAL REVENUES</b>	<b>\$ 5,495,559</b>	<b>\$ 2,020,757</b>	<b>36.8%</b>
<b>EXPENDITURES</b>			
SALARIES	\$ 2,785,879	\$ 990,457	35.6%
BENEFITS	612,839	210,395	34.3%
OPERATIONS	257,700	57,908	22.5%
COLLECTIONS	471,000	181,212	38.5%
BRANCH DEVELOPMENT	60,000	16,929	28.2%
BRANCHES - RENT	714,990	178,580	25.0%
AUTOMATION	129,091	74,118	57.4%
TRANSFER TO CAPITAL	154,760	154,760	100.0%
DELIVERY SERVICE	9,300	3,875	41.7%
EARLYON CHILD AND FAMILY CENTRES	300,000	147,236	49.1%
COVID-19 PROGRAM	-	5,287	0.0%
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,495,559</b>	<b>\$ 2,020,757</b>	<b>36.8%</b>

**County of Middlesex  
Capital Projects  
May 31, 2022**

<b>Account</b>	<b>Description</b>	<b>Budget</b>	<b>Actual</b>	<b>Balance</b>	<b>%</b>
<b>LIBRARY</b>					
21-701-80001	Library Software & Hardware	\$ 154,760	\$ 35,173	\$ 119,587	22.7%